

“SARs often questioned the role that managers had played in the cases under review.

One key theme was an absence of management oversight of key decisions, or a failure to record that oversight.

A range of examples were given including no oversight of complex safeguarding enquiries”

**Analysis of Safeguarding Adult Reviews Dec 2020  
(Preston-Shoot et al)  
Findings for sector-led improvement (P115)**

- Do you have experience of this in your own role?
- What are the contributing factors?
- What strategies can you use to prevent poor practice in this way?